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ANNUAL ACTIVITY REPORT

FOR 2022, 2023 and 2024

INSTITUTE FOR DEVELOPMENT AND SOCIAL INITIATIVES (IDIS) "VIITORUL"

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FOREWORD

The years 2022-2024 have been particularly challenging for the Republic of Moldova. The pandemic, coupled with the neighboring Russian-Ukrainian war, has had a negative impact on the socio-economic development of the country. Inflation continues to generate significant problems, with the skyrocketing rise in prices causing widespread discontent among citizens. Although the European Union (EU) continues to provide support, most citizens, according to polls, believe that major changes are necessary. When asked what they would like to change in the Republic of Moldova in 2025, over 20% of respondents in a February 2025 survey conducted by IMAS indicated that prices should be lower, while salaries and pensions should be higher. This survey included the participation of 1,130 people.

Currently, diaspora remittances constitute approximately 24-26% of Moldova's GDP, surpassing the net value of foreign direct investments estimated at 200-210 million USD—by 6-8 times. At the same time, Moldova is grappling with multiple deep crises: political, financial, and socio-economic. The fundamental issues hindering the country's European integration process include corruption, which renders state institutions non-functional; the near absence of a national security system (military, financial-economic, energy, food, information); and the slow progress of reforms in key areas such as the economy, education, health, and the judicial system, due to a lack of vision and resources. The Moldovan political system is bankrupt, and the political class is largely compromised and unable to identify solutions to unify the country and improve the political and socio-economic situation.

The rising costs of electricity, gas, food products, and various services have driven many Moldovan citizens to migrate abroad. Each year, approximately 40,000 Moldovans and their families leave the country. Consequently, the "advantages and benefits" of the Moldovan governance model—based on "charismatic leaders" heading "non-functional" parties—have been discredited and have failed. The solutions generated by the Moldovan political class alone have been exhausted.

Globalization and the ongoing European integration process will guide the Republic of Moldova toward achieving its major objectives. Only through cooperation, openness, democratization, and the implementation of reforms in line with the Association Agreement will the country achieve prosperity and national security.

In this context, the numerous events unfolding in Moldova and the region—including the concerning trend of changing the existing world order, driven by Moldova's position at the crossroads of geopolitical interests—have produced immense flows of information. These events have sparked a surge of opinions, viewpoints, and visions promoted by various domestic and international political actors. As a result, IDIS "Viitorul" experts have intensified their efforts in developing analyses, investigations, research, and diverse studies, guides, and publications in fields such as European integration, geopolitics, security, finance, market economy, politics, public administration, energy, and the social sphere.

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IDIS "Viitorul" experts have realized that solid, scientifically substantiated arguments and innovative ideas are essential. Their mission is to convince as many citizens as possible of the validity of their approach while influencing the decision-making process and public policies at the national level. The team has learned that qualities such as ethical conduct, seriousness, professionalism, and political neutrality are key to maintaining their reputation and effectiveness.

To achieve their objectives, IDIS "Viitorul" collaborates with various financing and donor organizations, including UNDP, the Konrad Adenauer Foundation, Agora Central Europe, the East-European Foundation (with resources provided by Sweden), the Embassy of Finland, the EU (within the Erasmus + Programme), GIZ, the Council of Europe, NED, the Joint Operational Programme Black Sea Basin 2014-2020, the EU Delegation to the Republic of Moldova, the International Center for Agricultural Research in the Dry Areas (ICARDA), Friedrich Ebert Stiftung Moldova, and others. Based on their results, IDIS "Viitorul" claims that their research supports the European integration process and contributes to implementing necessary reforms in Moldova.

Through its analyses, publications, and implemented projects, IDIS "Viitorul" promotes ideas related to the democratization and Europeanization of society. By raising sensitive topics for debate among citizens and public institutions, it contributes to the modernization of the country and its continued European path. This work reflects the most significant publications and events undertaken by the IDIS "Viitorul" team during the years 2022-2024.

I extend my gratitude to all the experts and consultants who have dedicated themselves with selflessness to the activities of our institution, contributing to the reform of the state and the Westernization of the Republic of Moldova.

February 15, 2025

Liubomir Chiriac, Executive Director, IDIS "Viitorul"

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ABOUT INSTITUTE FOR DEVELOPMENT AND SOCIAL INITAITIVES (IDIS) VIITORUL



independent thinking environment, competitiveness of the



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		Moldovan society and economy, in a well-governed state, favorable to educated citizenship.	
Values and Principals:		We have defined the principles that guarantee our credibility as a leading think tank, committed to democratic rules, and recognized through the values it shares and work for. These values arise from our understanding of our individual roles within the Institute and of the democratic community we seek to encourage, build and represent.	
Transparency		tivities on openness and accountability, which confirm our	
Efficiency and Effectiveness	goals to which we undertake activities that are performance-oriented, creating results that impact Positively our goals and beneficiaries. As a flexible, non-politically affiliated and a democratic entity, the Institute exists by virtue of its true commitments to its mandatory charter, its vision and values shared by its founders. Shaping, recognizing and responding to the emerging demands and needs, expectations and emergencies are essential to the mutual obligations		
Cooperation	the primacy of public benefit shapes out our priorities and forms of policy interventions		
Continuity	as a model of independent, non-partisan and performance-oriented think tank we build		
Equity	supporting the principles of social justice, equality of opportunity, non- discrimination		
Innovation	we encourage quality research and continuous introduction of new products and approaches across a broad range of disciplines, channeled by our experts to address the most important economic, social, political and administrative aspects of the societal transformation		
Quality	our research and consultancy work is rooted in a systematic pursuit of public interest supported by sound traditions of methodological stringency and intense communication with our beneficiaries		
Pursuit of excellence	The achievement of the vision will require that the whole organization remains committed to the highest intellectual and ethical standards in teaching		
Fairness, integrity and responsibilit	The Institute supports the principles of social justice, equality of opportunity and cultural diversity, and seeks to implement these in the conduct of its activities and relations.		
European identity and spirit	We commit ourselves to support the full-fledged integration of Moldova in EU, as a democratic country, well governed and prosperous, where the rule of law, and pride of citizens for their homeland represent the principal virtue of the		

373 / 22 221844 phone 373 / 22 245714 fax



IDIS Expertise	Specialized expertise and training:					
-	- Macroeconomic and microeconomic studies;					
	- Agriculture and land relations;					
	 Energy system and components of the national and regional market; 					
KNOWLEVE	 Monetary and fiscal policies; 					
EXPERTISE	- Labor studies, social relations;					
COOPERATION	 Decentralized policies: status, role, and powers of local and sub-national authorities; 					
PROBLEMS IDEA	- Strategic planning: options and tools for local development;					
	- Analysis of state policies in the pre-university and university					
alamy www.siter.com	education system;					
	 Commercial and banking risk analysis; 					
	 Quantitative and qualitative public opinion research; 					
	 National and sectoral consumer confidence; 					
	 Institutionalizing public-private partnerships; 					
	 Political and electoral behavior analysis; 					
	- Associative management and training on advanced advocacy					
	skills;					
	 Impact analysis of government policies and decisions; 					
	 Specialized training in public administration, strategic planning; 					

Priority areas	- Modernization of the public sector (it operates as a
Priority Areas	 resource center, a specialized unit for research and training in the field of local and central public administration); Strengthening the market economy (carries out ongoing economic analysis and forecasting, economic education and evaluation of fiscal policies, monitoring of social policies and poverty reduction); Creating a competitive society (specializing in social policy, civic education, democratization, foreign policy, European integration, crisis management, and prevention. The department's experts carry out research in the thematic areas for which they are responsible and promote sectoral reforms, organize training courses, and run public campaigns to stimulate civic participation).

IDIS Structure:	> The Public Sector Modernisation Department operates as
	a resource center, a specialized research and training unit in
	the field of local and central public administration.
	Priority areas:

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strengthening judicial institutions;

- promoting effective decentralization;
- *decision support and modernization of public sector policymaking;*
- ensuring accountability and performance-oriented support to central and local authorities;
- strengthening administrative and political institutions built on European values;
- effective implementation of local and regional development strategies;
- *the public-private partnership, fiscal decentralization;*
- ability to build representative municipal organizations;
- energy efficiency;
- cross-border cooperation;
- inter-municipal cooperation;
- local and regional development.
- The Functional Market Economics Department carries out current activities in economic analysis and forecasting, economic education and fiscal policy evaluation, social policy monitoring and poverty reduction.

Priority areas:

- strengthening a competitive and strong business environment;
- delivery of economic education programs to increase demand for the application of economic instruments with a democratic character;
- creation of representative associations of private entrepreneurship;
- promoting a modern and effective performance oriented agriculture in line with the European model;

• promoting policies and means to ensure the energy security of the state;

- *improving the management of public finances;*
- *improving the public procurement system;*

• increasing the competitiveness of the Moldovan economy through export promotion and infrastructure development strategies.

The Competitive Society Department is a unit designed to promote performance standards in the evaluation, development, and implementation of public policies (especially in the social field), as well as to carry out sustained advocacy and lobbying activities for processes of transformation and modernization of Moldovan society.

373 / 22 221844 phone 373 / 22 245714 fax



	• supporting the manifestation of alternative political options and				
	political pluralism;				
	 human capital development; 				
	• strengthening social cohesion, well-being, and poverty reduction;				
	• facilitating the identification and dissemination of good practices				
	in local government;				
	• increasing the capacity of civil society to direct social pressure so as				
	to increase the accountability and responsiveness of local and central				
	authorities;				
	• involving citizens in the decision-making process and promoting				
	transparency and efficiency;				
	• supporting the European integration process;				
	• supporting gender equality and promoting women in political and				
	social life;				
	 conflict resolution, etc. 				
Institutional	IDIS is today associated with several networks and international				
affiliation:	organizations:				
	• PASOS (Policy Association of the Open Society)				
	• TPN (Transitional Policy Network)				
	 NDRI (Network of Democracy Research Institutes). 				
	 EPIN (Economic Policy Institute Network of the UNDP) 				
	 GPSA (Global partnership for Social Accountability), World Bank 				
	New Strategy Center, Bucharest, România				
A La B	NISPAcee (The Network of Institutes and Schools of Public				
	Administration in Central and Eastern Europe, Slovakia)				
	 ICBSS (International Centre for Black Sea Studies) 				
	Stockholm Network				
	Danish Development Research Network				

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IDIS Staff and Associate Experts http://www.viitorul.org/ro/experts



Igor Munteanu



Liubomir Chiriac Director executiv IDIS "Viitorul"



Viorel Chivriga Expert în politici economice



Veaceslav Berbeca Expert asociat în politică



Veaceslav loniță Expert în politici economice



Ana Znaceni Specialist elaborare de proiecte și granturi



Diana Enachi Economistă



Carolina Ungureanu Vicedirector , Manager de proiecte, expert



Aliona Lazarev Ofițer financiar



lon Tăbârță Expert asociat în politică



Mariana lațco Expertă asociată în politici sociale



Vadim Țurcan Expert asociat în achiziții publice



Maria Procopciuc Specialist în comunicare; PR Officer



Pîrvan Viorel Expert juridic asociat



Mihai Țurcanu Specialist în domeniul politicilor de tineret



Vlad Catlabuga Expert în administrația publică și dezvoltare regională



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Angela Boguş Expertă asociată în economie



Maria Diacon Expertă asociată în științe politice și sociale

IDIS International Advisory Board



The Administrative Council of the Institute for Development of Social Initiatives (IDIS) welcomes the establishment of the IDIS International Advisory Board which will ensure the strategic advice of the Institute in the areas of international affairs, government reforms, national and regional security, social, economic, defense and educational policies.

On the recommendation of the Administrative Council, the IDIS International Advisory Council includes 7 recognized personalities for their exceptional merits in the mentioned areas:

• Ambassador (Ret.) Asif Chaudhry, Dr., Vice President for International Programs, Washington State University, Seattle, Washington, USA

• Dr. Jae-Jin Kim, Senior Fellow, Korea Institute of Public Finance, Member of the Presidential Commission, Seoul, Republic of Korea

• Dr. Adam Eberhardt, Director of the Centre for Eastern Studies (OSW), Warsaw, Poland

• Dr. Dorel Nasui, CEO and President, Founder and owner of the American International Radio Inc, (AIR), The Honorary Council of the Republic of Moldova in Illinois, Chicago, USA

• Dr. Engineer. Cornel E.Chisu, Politician, Former Member of the Parliament of Canada, Toronto, Canada

• Dr. Andris Spruds, Director, Latvian Institute of International Affairs, Riga, Latvia

• Veaceslav Pituscan, Visiting Scholar, Georgia Institute of Technology, USA. Executive Director, PASS LLC, USA. Former senior Moldovan diplomat.

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2022, 2023 and 2024 IN NUMBER

	2022	2023	2024
Publications	I	I	
Reports/Studies/Guides	5	14	9
Policy recommendations (notes)	1	3	2
Newsletters	8	7	4
Infographics	1	13	14
Organizing Events	I	1	
Public presentation of the reports / studies	7	2	2
Conferences and special events	12	21	13
Trainings	6	23	30
Workshops	9	34	7
Round tables	3	7	12
Video			
Economic analyzes with Veaceslav Ioniță, Podcasts and Movies	60	62	54
Views on our webpage www.viitorul.org	28503	27096	44101
Users - the website <u>www.viitorul.org</u>	12736	11916	19626
Facebook @ <u>IDISViitorul</u>		1	5657 people like the page 6308 people are following the page
Views (impact) on Facebook @ <u>IDISViitorul</u>			77 689 views for 276 posts

Please see all publications and events conducted by IDIS in 2022, 2023 and 2024, in the separate publication that you can find on <u>www.viitorul.org</u>

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Projects implemented 2022 - 2024

	Project: "Efficient public lighting in Calarasi city – Firefly in the heart of forests" Period of implementation: 2017 – 2022 Development partner: Calarasi City Hall and EU Delegation to the Republic of Moldova. Overall objective: Developing and promoting efficient public lighting in Calarasi city energy efficiency in Calarasi District
Image: Contract of the second of the seco	Project: Conduct the piloting of a Better Future project among youth centres, youth NGO's and educational institutions Period of implementation: 2021 - 2022 Development partner: UN Women The scope is to support piloting of a "Better Future" project in youth centres, educational institutions, CSO that will contribute to promote healthy relationships, attitudes and thus support the prevention of violence against women and accelerate change towards a society where gender equality is respected. Project: Increasing the Integrity in Public Procurement Period of implementation: 2020 – 2025 Development partner: PTF The goal of the project is to support procurement reforms in Moldova that will increase transparency and fairness of public procurement through empowering citizens to hold relevant institutions accountable. This will be accomplished through training civil society organizations to serve as watchdogs by monitoring public procurements through the e-platform and other means.
Consolidarea achizițiilor publice durabile în Republica Moldova	Project: Consolidating sustainable public procurement in the Republic of Moldova Period of implementation: 2020-2023 Development partner: USM The aim of the project is to contribute through research and knowledge transfer to solving environmental protection problems while significantly reducing social inequalities and encouraging sustainable business and sustainable consumption. Project: Develop and promote the green tourism in the

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	Republic of Moldova; Reni District, Ukraine; Galati
Prietel transfer Turismul Verde și Dunărea ne unesc!	County, Romania)
"Denotlano si promonana tarianali verde in unctana di hadinala Kieli Rege baland. Gina, Bepatalina Mattese, Comunitese tertosoli Resi, tanung pretati Gataj, Raminal"	Period of implementation: December 15th, 2020-June 14,
29EU -1	2023
	Development partner: Joint Operational Programme Black
	Sea Basin 2014-2020
	Overall objective: To develop and promote cross-border
	tourism opportunities in the Danube sector of the Black
	Sea Basin (Cahul District, Republic of Moldova; Reni
	District, Ukraine; Galati County, Romania).
	Project: EU4Dialogue: Supporting understanding
affent for a start to be what	between
EU4Dialogue: Supporting Understanding	conflict parties'
Between Conflicting Parties	Period of implementation: 2020 – 2025
	Development partner: EC / KAS
	Overal objective: EU4DIALOGUE is a project that aims to
	contribute to conflict transformation of the unresolved
	conflicts in the EaP region in Armenia, Azerbaijan, Georgia
	and the Republic of Moldova.
Meet the REDEMUS project: Building a sustainable future for democracy in EU/a castern neighbourhood Casy Na	Project: REDEMOS:Reconfiguring EU support for
	democracy. Towards a strong demonstration in the
	EU and Eastern Neighbourhood
	Period of implementation: 2023- 2025
SUPPORT. TOWARDS A SUSTAI DEMOS IN THE EU'S EASTER	Development partner: EC
NEIGHBOURHOOD	Overal objective: REDEMOS aspires to generate an
Nath on @Nada	alternative vision for EU democracy collaboration based
	on active, deliberative approaches, and to inform policy-
	making at the EU level by developing an innovative policy
	toolkit enabling the EU to contribute to lasting democratic
	change and greater resilience in its neighbourhood.
	Project: Strengthening Knowledge Management for
	Greater Development Effectiveness in the Near East,
	North Africa, Central Asia and Europe (SKiM)
SKIM - STRENGTHENING KNOWLEDGE MARAGEMENT FOR	Period of implementation: 2020 - 2022
GREATER DOVELOPMENT REFECTIVENESS IN THE MEAR EAST,	Development partner: International Center for
	Agricultural Research in the Dry Areas (ICARDA)
	Overal objective: The overall goal of the project was to
	develop effective and long-term knowledge management
	related capacities in target countries.

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requires the disinformation propaganda	Project: Supporting critical thinking and resisting			
Renews and stilling and state	disinformation in the Republic of Moldova			
and atic	Period of implementation: 2023- 2024			
manipulation in contres COIL conspillary	Development partner: Embassy of Finland			
anspiracy the	Overal objective: Supporting critical thinking and resisting			
co.	disinformation in the Republic of Moldova			
	Project: Encouraging the participation of women and			
	ethnic minorities in the south of the Republic of			
	Moldova in the 2023 local elections			
	Period of implementation:2023-2024			
	Development partner: East-European Foundation from			
	the resources provided by Sweden			
AREA MAT & ML	Overal objective: Increasing citizens' interest in			
	democratic processes and encouraging the participation			
	in local elections (2023) of women and ethnic minorities			
	from the South and Center-South of the Republic of			
	Moldova (Cahul: Colibaş; Cantemir: Porumbești, Cociulea,			
	Ţiganca; Hâncești: Mingir, Voinescu).			
	Project: Strengthening the capacities for 250 local			
	councilors in their first term and 20 newly elected			
	mayors from the partner localities of the My			
223 - 2 194 A 4 5 4 5 4 1	Community Program			
	Period of implementation: 2024			
	Development partner: Comunitatea mea			
	Overal objective: To develop a training curriculum for the			
	first-term local councilors and new mayors according to			
	the topics outlined below and will carry out ten (10)			
	trainings based on the developed curriculum for about			
	250 local councilors in their first term of office and twenty			
	(20) new mayors from CM partner localities.			
oala Tinerilor Lideri IDIS "Viltor	Project: IDIS Viitorul School of Young Leaders			
	Period of implementation: 2024			
	Development partner: National Agency for the			
	Development of Youth Programs and Activities			
Watch on 🖸 Yealabe	1 0			
The Congress COUNCIL OF EUROPE	Project: Mapping and qualitative analysis of up to 30			
	de-concentrated services provided at the local level			
Le Congrès CONSIR DE LIUROVI	by the central administration			
	Period of implementation: 2024			
	Development partner: CoE			
Study on deconcentrated public services in the	Overal objective: Mapping and qualitative analysis of up			
Republic of Moldova	to 30 de-concentrated services provided at the local level			
Elaborated IDIS "Viitorul"	-			
	by the central administration			

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AREAS OF EXPERTISE_CONSULTING_SUBJECT COVERD DURING 2022-2024 (some examples)

IDIS "Viitorul" consults the public and private sector in business and government to increase transparency, accountability and integrity. The aim is to identify, capitalize and disseminate good practices among local public authorities in the Republic of Moldova, thus contributing to the efficiency of governance. IDIS program is aimed to assist emerging and established leaders to strengthen their individual and organizational capacities as effective actors for positive developmental change.

Public Procurement and Open Contracting

Public procurement accounts for a substantial share of public budgets, representing around 20-25% of national public budget expenditure. The large volume of financial resources and the interest of the private sector in these public contracts make procurement highly vulnerable to risks of fraud and corruption. The watchdog role of civil society helps to ensure that the principles of transparency, competition, legality, and efficiency are respected in the procurement process. In order to ensure efficient procurement, IDIS "Viitorul" has advocated and continues to advocate for a comprehensive and coherent legal framework, digitization of the procurement process, transparency, and open access to data, as well as a system of certification of specialists.

Over the years, IDIS has implemented a number of initiatives and activities aimed at contributing both to the development of the sector and to informing the general public about the importance of transparency and efficiency in every procurement carried out by public institutions. To this end, a series of analyses, reports, and proposals for policies and improvement of legislation have been prepared, publicly discussed, and put on the table of decision-makers.

A vital but problematic component in procurement is human resources. The capacities of public authorities are limited and the professionalization and certification mechanism are lacking, leading to poor quality of documentation and procurement outcomes. In 2016, when

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a new law on public procurement was approved in order to align with the EU acquis, IDIS was the first organization to start a series of training activities for local public authorities and procurement specialists. Subsequently, IDIS promoted the need for the adoption of strategic documents on the public procurement sector setting out a vision and concrete goals for public procurement. Thus, the first Public Procurement Sector Development Strategy for 2016 - 2020 was approved and its implementation was closely monitored by IDIS experts.

IDIS promotes and contributes to the development of sustainable public procurement through which more value for public money can be achieved. Through the development of guidelines, analyses, and policy proposals, we aim to promote sustainable public procurement practices by encouraging public authorities to procure goods, services and works that have a reduced environmental impact throughout their life cycle.

In addition to its efforts to monitor the integrity and transparency of procurement, IDIS "Viitorul" contributes to the improvement and expansion of civil society and media monitoring capacities. Thus, the IDIS team of experts has developed a comprehensive training program on public procurement that has benefited over 30 representatives of civil society, media, and business.

IDIS has implemented a number of projects in the field of public procurement, among which we can mention:

- 2020-2025 Increasing the Integrity of Public Procurement, in partnership with the Partnership for Transparency Fund;
- 2020-2023 Consolidation of sustainable public procurement in the Republic of Moldova, financed through a national program by the National Agency for Research and Development;

Cross-border cooperation and tourism development

Cross-border cooperation is a key element of the European Neighbourhood Policy, which covers 16 countries along the EU's external border. Under the European Union's assistance programs, the Republic of Moldova is eligible to participate in three cross-border and transnational cooperation programs: the Interreg Next Romania-Republic of Moldova Programme 2021-2027; the Interreg Next Black Sea Basin Programme 2021-2027 and the Danube Region Programme 2021-2027. The projects funded under these programs benefit communities in the participating countries, including those in the Republic of Moldova, to improve education, healthcare, nature conservation, etc., as well as to develop and promote tourism.

To enhance economic development and contribute to the promotion of business and entrepreneurship in the tourism sector, IDIS "Viitorul" has initiated and started two cross-border projects aimed at developing and promoting cross-border tourism. Thus, in 2017 - 2019 through the project "*Rural Tourism - a sure step towards fostering cross-border cooperation between Soroca (Republic of Moldova) and Yampil (Vinnytsia region, Ukraine) districts*" funded by the European Union through the Moldova-Ukraine Eastern

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Partnership Cross-Border Cooperation Programme, the capacities of tourism service providers and local authorities in the field of cross-border tourism were strengthened. The cross-border project included a series of trainings, study visits to guesthouses, information materials such as a guide for tour operators, a tourist map, and support in organizing four local festivals. A documentary film was also shot to highlight the tourist heritage of the Soroca and Yampil districts. At the same time, the infrastructure of the House of Culture in the Soroca district was improved, as well as two museums in the town of Yampil, Vinnytsia region of Ukraine.

Another project carried out by IDIS in the period 2020-2023 was the one on: "Development and promotion of green tourism in the Danube sector of the Black Sea Basin (Cahul District Council, Republic of Moldova; Danube University of Galati County (UGAL), Romania and Reni Territorial Community, Ukraine)", funded by the European Union through the Black Sea Basin Joint Operational Programme 2014-2020, which aimed at exploiting the tourism potential in the region, contributing to increasing the management capacities of regional and local authorities and entrepreneurs in the field of cross-border green tourism, as well as assessing the situation and contributing to the improvement of business development and promotion programs and entrepreneurship in the cross-border tourism sector.

Integrity and Anti-Corruption

Ensuring effectiveness in preventing and fighting corruption is provided for in the Association Agreement between the Republic of Moldova and the European Union. One of IDIS' priorities and directions of activity is sustainable economic development, strengthening integrity in the public sector, and effectively fighting corruption at all levels. IDIS "Viitorul" advocates for a society with zero tolerance for corruption and a public and private sector whose basic pillar is integrity. To achieve this goal, IDIS contributes by proposing solutions to improve the legal and institutional framework, monitoring public policy documents, and increasing transparency in the public sector through a systemic and participatory approach. Over the years, IDIS has implemented several projects and initiatives on reducing the risks of corruption, strengthening integrity in the public and private sectors, and educating society with zero tolerance toward corruption.

Developing public policies on strengthening integrity and preventing corruption

IDIS "Viitorul" provided support to the National Anti-Corruption Centre in the process of adjusting and extending the Action Plan of the National Integrity and Anti-Corruption Strategy until 2023. At the same time, the IDIS "Viitorul" team developed *the Local Integrity and Anti-Corruption Action Strategic Plans of Ungheni Municipality (for 2022-2024) and Cahul Municipality (for 2022-2025)* in collaboration with the local public authorities of Ungheni and Cahul, and with the support of EU4Moldova-UNDP. The integrity plans were developed using a methodology based on a strategic and participatory approach, with an analysis of the activities and services provided by the municipalities and the involvement of all local stakeholders. The "Islands of Integrity" methodology involved the diagnosis of vulnerable public activities/services and the

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identification of solutions to prevent and address corruption risks by applying Robert Klitgaard's corruption formula.

Assessing and monitoring the implementation of integrity strategies, integrity plans and institutional integrity requirements in central and local public authorities

Over the years, IDIS "Viitorul" experts have supported the authorities in their efforts to evaluate and monitor the implementation of strategies, action plans in different sectors, as well as local and sectoral integrity and anti-corruption action plans. These include sectoral anti-corruption plans in the area of public procurement and taxation, and a number of local (district) Integrity Plans. These present progresses, including the impact, on the implementation of the actions set out in the policy documents, identify shortcomings and also make a number of recommendations to help strengthen institutional integrity and reduce the risks of corruption in public procurement and taxation.

At the local level, IDIS monitored the implementation of local (district) anti-corruption plans in Cahul, Cantemir, Leova, Straseni, Hincesti, and Ialoveni. The monitoring reports highlighted gaps, including regulatory gaps, ineffective processes and mechanisms, and policy recommendations were made to improve the process of preventing and combating corruption at the local level. In addition, criminal and misdemeanor cases against local government representatives were monitored in relation to corruption-related acts as instruments of influence, including political influence, on local elected officials.

In the same efforts to contribute to strengthening integrity and reducing corruption, IDIS carried out an evaluation exercise on the implementation of the Association Agreement with the European Union, which included an assessment of the national integrity system. In this regard, the degree of implementation by the Republic of Moldova of the measures related to the work of the National Integrity Authority on ensuring integrity in the exercise of public office or public dignity and preventing corruption was analyzed.

Participatory budgeting - an effective tool for citizen participation

Participatory budgeting (PB) is a practice of participatory democracy in which citizens are involved in decisions about how public money is allocated. PB is a mechanism to involve citizens in local decision-making and to develop a constructive dialogue between local government and citizens. The project was implemented in 2019-2020, by IDIS "Viitorul", in partnership with the Czech organization Agora Central Europe, Ialoveni City Hall and Budești Village Hall, with the financial support of the Ministry of Foreign Affairs of the Czech Republic. The project aimed to improve transparency and cooperation between the public sector and citizens in budgetary procedures by strengthening good governance at the local level. Preschoolers at the "Viorel and Viorica" kindergarten in the village of Budești now have new slides, and the residents of Ialoveni have a multi-purpose sports field of 800 m², after the citizens of these localities decided, with the help of the civic budget, how to invest 10 thousand euros in local development. These are just some of the results of the project "Participatory Budgeting - an effective tool for citizen participation in Moldova", presented

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by IDIS on 9 July at the final conference of the project. Within the project, citizens of Budești and Ialoveni submitted draft proposals in the summer of 2019 on the areas of local competence and voted for the winning project by SMS and direct voting. In total, 27 projects were submitted from both communities. The ideas covered several areas, including social infrastructure, urban mobility, spatial planning, culture, playgrounds and sports grounds, education, and smart city. The Participatory Budgeting Methodology for Local Authorities in Moldova was also developed and subsequently transferred to other localities in the country. One of the long-term objectives of the project is to increase the number of municipalities, at least 10, that will use the participatory budgeting tool.

By implementing the project, IDIS "Viitorul" team managed to increase the competencies of Ialoveni City Hall and Budești Village Hall in promoting the concept of participatory budgeting. Thus, during the project they benefited from several workshops where they were trained on how to coordinate participatory budgeting in their communities.

In the period 2023-2024, IDIS "Viitorul" is implementing the project "*More transparent and inclusive budgeting in Moldova: involving active citizens and young people from three municipalities in budgeting training and transfer of experience to other Moldovan municipalities*", which is financially supported by the Ministry of Foreign Affairs of the Czech Republic and implemented by Agora Central Europe, IDIS "Viitorul", Budești Village Hall, Ialoveni City Hall, Straseni City Hall.

Energy efficiency: modern street lighting

One of IDIS' priorities is to promote energy efficiency at the local level. In this regard, the energy efficiency project "Public lighting efficiency in the city of Călărași - Licurici in the heart of Codrii" was promoted and implemented, which aimed to make the public lighting system in the city of Călărași more efficient and to strengthen the capacities of local public authorities to increase energy efficiency, implementing a sustainable energy management system, and to significantly increase the level of safety and comfort for citizens and visitors. In the long term, the project has provided real savings of 6500 euro/year and contributed to the reduction of CO2 emissions. Nearly 17 thousand inhabitants of Călărași benefit from a modern street lighting system, directed online. The length of the street lighting network is 25 kilometers, saving energy and reducing maintenance and operating costs. Călărași has also become brighter after the city's Museum of History and Ethnography building was architecturally illuminated and 20 pedestrian crossings were illuminated according to European energy standards. The project implemented in 2018 - 2021 by the City Hall of Călărași, in partnership with IDIS "Viitorul", was funded by the European Union through the EU program "Covenant of Mayors. Demonstration Projects" and co-financed by the City Hall of Călărași and the Agency for Energy Efficiency. The total cost of the project was 680750 Euro, of which 544600 Euro was the grant provided by the EU and 136150 euro was the national and local contribution through the Călărași City Hall and the Energy Efficiency Agency. Thus, 39 streets in the city of Călărași had their street lighting systems renewed. 940 state-of-the-art LED lighting fixtures have been installed in the city, operating based on an online monitoring, control, and direction system, and the power supply cables are installed underground. The town of Călărasi joined

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the Covenant of Mayors on Climate and Energy in 2012. The technologies to modernize the lighting system in the city of Călărași are integrated into a single system and are intended to add value to the whole project, but also to amplify the benefits and advantages of a modern public lighting system.

Economic analysis

The video broadcast project "Economic analysis with Veaceslav Ioniță" is produced by Veaceslav Ioniță, an economic policy expert at IDIS "Viitorul", in partnership with the online portal "Privesc.Eu", which produces dozens of daily live broadcasts of the most important events in Moldova. The concept of the broadcasting project is to broadcast every Friday at 11.30 a.m. from the IDIS "Viitorul" media studio a show on various topical economic issues for the Republic of Moldova. The show lasts no more than 30 minutes, during which time Veaceslav Ioniță, the author of all the shows, presents, each time objectively, the results of an economic analysis on a current issue of interest to society. The research of the IDIS "Viitorul" economic policy expert is included in ppt documents and is presented live while presenting the results of the analysis.

The aim of this project of video broadcasts on economic issues is to analyze the latest economic phenomena in the Republic of Moldova, with an impact on other strategic areas in the country, such as social, political, affecting or influencing each of the inhabitants of the Republic of Moldova. At the same time, it aims to familiarize and educate citizens in the spirit of economic thinking and reaction to what is happening in society. Veaceslav Ioniță aims, through the production of this series of broadcasts, to provide quality educational services in the economic field for citizens, economic agents, authorities, etc.

The expert, in the broadcasts, offers personal judgments on the decisions of decisionmakers, which contain economic elements. At the same time, he makes recommendations to central and local authorities to change the situation, where necessary, to overcome certain obstacles.

The start of the video broadcast project was given on April 23, 2021, and the first topic presented by Veaceslav Ioniță was the prospects of the real estate market for 2021. During the more than two years of the weekly show's production, more than 110 economic analysis shows have been produced, where the latest topical economic issues have been discussed. On the basis of each show, the IDIS "Viitorul" communication team produces press releases, which are posted on the IDIS "Viitorul" website (viitorul.org) and sent to media outlets for information and news/reports.

Civic education. Youth Involvement

For every democratic society, the dimension of civic education is very important, creating the conditions for the formation of informed, active citizens interested in the act of government. Thus, the IDIS "Viitorul" team has developed several projects aimed at promoting civic culture and stimulating civic responsibility among citizens at both national and local levels. In each round of general elections, IDIS has actively participated by

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organizing local seminars, public debates with the citizens of the country to educate and stimulate the civic spirit and participate in the elections as an active citizen. Through printed posters, calendars, and stickers disseminated in localities, *bus campaigns*, TV and radio spots broadcast on public radio and TV, as well as private ones, and open-air concerts, we promoted the freedom of the citizen to participate informed at the polling stations. Civic education events were organized for young people: local seminars, debates, and interactive competitions, aimed at stimulating the interest of the younger generation in the country's decision-making process, the functioning of public institutions, and how they can interact with them.

The situation of young people and their future in the Republic of Moldova has been a concern of the IDIS team over the years, due to the importance and urgency of this problem for our society. Due to the inability of the Republic of Moldova to overcome the so-called transition period in the evolution of society, more and more young people choose to leave the country to avoid the consequences of regression and stagnation. Currently, the population aged 14-34 is 670.9 thousand, or 25.8% of the total population of the country. This age group has seen a significant decline over the last four years. From 2018 to 2022, the number of 14-19 year-olds decreased by 5.2 thousand; and 30-34 year-olds decreased by 45.5 thousand; 25-29 year-olds - by 43.3 thousand; and 30-34 year-olds - by 20 thousand. At the same time, the population over 60 years of age in Moldova reached 22.7% in 2022. These developments, taken together, raise serious questions about the country's ability to ensure the functioning of the social security system in the future even in accordance with those national standards that are currently the weakest in Europe.

Prevention of violence against girls and women

More than 700 people participated in activities to promote gender equality and prevent violence against women and girls in the innovative pilot project "A better future for young people in educational institutions, youth centers, and organizations" (implemented in 2021/2022). The target group consisted of pupils/students, young women/young men, aged 18-35, including teachers/professors, facilitators/facilitators, psychologists/psychologists, from 18 educational institutions, youth centers, and organizations from different districts of the Republic of Moldova.

The project carried out at the initiative of UN Women Moldova and implemented by IDIS with financial support from Sweden, aimed to use state-of-the-art virtual reality (VR) technologies. The pilot project consisted of round tables and discussions on the phenomenon of gender-based violence with experts from IDIS "Viitorul". VR glasses were tested during the activities and the people who were trained in this test experienced an artificial environment simulating reality. The exercise aimed to improve young men and women's knowledge about the difference between sexual harassment and flirting, about the consequences of harassment and to lead to the creation of healthier attitudes of boys and men towards girls and women. The ultimate goal was to promote gender equality, prevent violence against women and girls and eradicate gender-based violence.

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Media

In order to strengthen a democratic society, IDIS "Viitorul" team implemented the project "Development and promotion of a modern media climate in the Republic of Moldova" (2010-2011) aimed at promoting good practices in the media in the Republic of Moldova and stimulating competitive journalism based on certain rules of ethics. The concern for professional coverage of social events by the media has led IDIS to organize each time a public debate on the presentation of a product, inviting stakeholders and journalists to this debate. The latter had the opportunity to collect material for newsletters, press articles, or journalistic investigations.

In 2020, through the Development Cooperation and Democracy Promotion Program of the Ministry of Foreign Affairs of the Republic of Lithuania, IDIS implemented the project "Regional media against local corruption" aimed at promoting public intolerance of corruption and supporting anti-corruption efforts in the Republic of Moldova through the active involvement of the media and regional CSOs. Thus, thematic trainings were conducted and study visits were organized for independent regional media and CSOs to engage in anti-corruption activities.

The project "Involvement of local journalists to be better informed and qualified in important areas of Moldova's European future", financially supported by the Embassy of Finland in Bucharest, was implemented by IDIS in 2015-2016 and aimed to promote free, critical, and qualitative journalism. In this regard, capacity-building activities were carried out for journalists from regional TV, and print media for a better understanding of new challenges and opportunities facing Moldova.

The project "Supporting Critical Thinking and Resisting Disinformation in the Republic of Moldova" implemented by IDIS from January 2023 to October 2024 is financially supported by the Embassy of Finland in Bucharest. The objective of the project is to enhance the capacities of media institutions, civil society organizations, and the Broadcasting Council of the Republic of Moldova in terms of critical thinking, media literacy, analysis, resistance to misinformation, and impartial coverage of public interest information. Within the framework of the project, a mapping of media institutions and civil society organizations active in the media space was carried out; a meeting with members of the Audiovisual Council of the Republic of Moldova was organized to outline the main objective of the project. A study will be developed on how the most influential media institutions in the Republic of Moldova cover internal and external issues affecting society from the perspective of misinformation, the presentation of fake news, and the implications of these actions for the country. At the same time, 35 representatives of media institutions, students of journalism faculties, and civil society organizations were selected for a comprehensive training program of 20 sessions. The project also aims to develop 12 infographics based on relevant information contained in the results and findings of studies, analyses, case studies, etc. A "red flag tool" will be developed in the form of a guide for journalists and media users, focusing on how to identify false information.

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Knowledge management

IDIS "Viitorul" is one of the partners of the project "Strengthening Knowledge Management for Development Effectiveness in the Near East, North Africa, Central Asia and Europe (SKiM)" (2018-2023), implemented by the International Center for Agricultural Research in the Dry Areas (ICARDA) and funded by the International Fund for Agricultural Development (IFAD). The project collaborated with various international partners such as CIHEAM-Bari, PROCASUR, Virginia Tech, (NARS), governments and agricultural extension services in the Republic of Moldova, Morocco, and Sudan. From the Republic of Moldova participated IDIS "Viitorul", the IFAD Consolidated Unit for the Implementation of IFAD Programmes (UCIP IFAD), the State Agrarian University of Moldova (UASM), and the Field Crops Research Institute "Selecția" from Bălți.

In the framework of the project, IDIS participated in the organization of:

- "The Learning Route" for a group of 18 university professors from Morocco and Sudan to learn best practices related to agriculture, women's empowerment in business, youth, and knowledge management in the Republic of Moldova. Learning Routes were introduced as a key method of knowledge management and learning and are a means of knowledge exchange between different participants and different countries. IDIS used the Procasur Corporation Learning Pathway Methodology (PROCASUR) which has been recognized, replicated, expanded, and institutionalized over the years (2021);
- together with CIHEAM-Bari (Institution from Italy) carried out a training "Knowledge Transfer and Innovation through Technology Transfer Offices (TTO): Approaching Entrepreneurial Support through Business Lab Design" and several study visits to relevant institutions in Chişinău for teachers from Morocco and Sudan (2022);
- a round table on options and ideas for smart agriculture in Moldova. Two studies were presented at the event, organized by IDIS: "Agro-industrial complex: benchmarks for investment and export growth" and "The use of drones in the development of smart agriculture" (2022);
- A policy recommendation on the use of drones in agriculture was made by IDIS associate expert Dorin Afanas (2022);
- Develop the guide on Knowledge Management (KM), a process of managing knowledge and solutions to the problems of contemporary societies. It is aimed at research and innovation institutions and universities engaged in the production of knowledge and solutions. The aim of the document is to help the research and innovation environment to implement the KM programs (2021).

Reshaping EU support for democracy

IDIS "Viitorul" implements in consortium the <u>international research project REDEMOS</u> - <u>Reconfiguring EU Support for Democracy. Towards strong demos in the EU's Eastern</u> <u>Neighbourhood</u>. This project is funded by the European Union's Horizon Europe research and innovation program and also receives co-funding from the UK Research and Innovation Agency (UKRI) and the Swiss State Secretariat for Research, Innovation, and Education (SERI).

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REDEMOS, which runs from January 2023 to December 2025, is led by the Norwegian University of Science and Technology (NTNU) and brings together a total of 11 academic and research institutions - six universities, four independent think tanks (including IDIS) - and one small and medium-sized enterprise from across Europe.

This multi-year research project takes an in-depth look at the full range of political and governance regimes in the EU's Eastern neighborhood, from flawed democratization in some countries to democratic regression and even repressive authoritarianism in others. REDEMOS aims to break new ground and suggest a comprehensive and transformative review of the conceptualization, policy-making, and implementation of democracy in the EU's Eastern Neighbourhood.

The overall objective of REDEMOS is to develop a set of innovative policy tools to make EU democracy support policies more efficient, effective, and sustainable. The anticipated outputs of the project will range from a holistic dataset summarising past democracy support actions and programmes to a set of working papers, policy documents, blog articles, and visual reports, as well as workshops, conferences, and more. Together with the participatory nature of the REDEMOS project, its results will be geared towards increasing citizens' involvement and participation in shaping future democratic structures in the EU's Eastern Neighbourhood.

Functional analysis, capacity building

IDIS "Viitorul" provides advice to strengthen the capabilities of local, central public authorities. In this respect, the institution has developed several projects including the good practice program.

IDIS "Viitorul" provides consultancy in the field of training of strategic planning and public administration. Institution experts have a rich local and regional expertise to train local elected officials, improve local authority financial control. IDIS offers customized public policy training, based on a mix of university courses and practical exercises, tailored to the growing demands of the decentralized governments to respond to the challenging dilemma of the public sector. We offer training of managing public budgets, organizational management, legal counseling on key issues for the local governments: budgets, legal issues, human resources, public participation and open governance, as well as strategic management and public services performance evaluation. We stay current on the complex and ever-changing public administration regulations and translate them into effective training programs. Our course content is always relevant and up to date, which means our clients are at the forefront of compliance.

Some cooperation agreements signed by IDIS Viitorul and other institutions:

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Conferences and special events / 2022

24.01.2022 – Presentation of the "2022 PREDICTIONS" publication, an analysis of several trends and perspectives of the 2022 year.

08.02.2022 – Presentation of the socio-political Barometer "Republic of Moldova and Romania in the tumult of regional crises", based on research carried out by CBS-AXA, at the behest of the Institute for Development and Social Initiatives (IDIS) "Viitorul", in partnership with the Institute of Political Sciences and International Relations "Ioan I.C. Brătianu" of the Romanian Academy.

22.02.2022 – The Institute for Development and Social Initiatives (IDIS) "Viitorul" and the Institute for Development, Modernization and Innovation in the Social Domain (IDMIS) signed a memorandum of cooperation.

09.03.2022 – Launch of the website dedicated to the promotion of green tourism in the Danube sector of the Black Sea basin - danube-ecotravel.com.

19.04.2022 – Eight civil society organizations from the Republic of Moldova signed contracts to benefit from grants for monitoring public procurement.

24.05.2022 – Presentation of the political, social and economic survey, carried out by CBS Research from the Republic of Moldova, commissioned by IDIS "Viitorul", in partnership with the Institute of Political Sciences and International Relations "Ion I.C Brătianu" (ISPRI) from Romania.

22.06.2022 – The Congress of Local Authorities from Moldova (CALM), the Institute for Development and Social Initiatives (IDIS) "Viitorul" and the Public Association "Promo-LEX", constituted the Coalition for decentralization, by signing a Memorandum of collaboration and establishing a plan of actions.

18.07.2022 – Presentation of the study that analyzes the revenues collected from local taxes.

20.07.2022 - Presentation of the study that analyzes the status of districts, as administrative-territorial units.

18.09.2022 – Doors day open at Budești Village Town Hall, Chisinau Municipality, where representatives of local authorities shared their experience with other mayors and the general public about the modern sidewalks project.

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21.09.2022 – Doors day open at the Town Hall in the village of Slobozia Mare, Cahul district, which boasts the largest market in the south of the Republic of Moldova.

30.09.2022 – Doors day open at the "Vasile Alecsandri" Regional Public Library in the city of Telenești, about the "Bibcamping of the curious" in Telenești.

03.10.2022 – Doors day open day at the Town Hall in the village of Şireţi, Străşeni district, regarding the modern sports field for the residents of Şireţi.

05.10.2022 – Doors day open at the "Portile Raiului" tourist center in Căplani village, Ștefan Vodă district, in the context of the launch of "Portile Raiului".

06.10.2022 – Doors day open at the windmill in the village of Gaidar, UTA Găgăuzia, to discover the windmill in Gaidar, restored with EU support.

13.10.2022 – Doors day open at the Town Hall in the village of Țarigrad, Drochia district, which has a new sports attraction for all generations.

14.10.2022 – Doors day open at the Museum of History and Ethnography "Dumitru Scorţov - Russu" in the city of Călăraşi, "La Cavouri".

02.11.2022 – Doors day open at the "Vatra Dumeniului" tourist complex, Vorniceni village, Străseni district, which is considered an authentic tourist destination.

18.11.2022 - Presentation of the studies: "Agroindustrial complex: milestones for investment and export growth", and "Implementing drones in precision agriculture. Policy recommendation".

25.11.2022 – Presentation of the public opinion survey "Socio-political barometer of the Republic of Moldova: NOVEMBER 2022".

21.12.2022 – The best practices implemented by local public authorities in Moldova between 2020 and 2022 were awarded at a festive gala.

Meetings, round tables, trainings and workshops / 2022

02-27.02.2022 – The second stage of piloting the innovative "A better future among educational institutions, youth centers and organizations" project. Eight training sessions were organized in educational institutions from Ungheni, Calarasi, Drochia, Orhei, Cimişlia, Ialoveni and Balti.

15-16.04.2022 – The fifth training seminar for tourism service providers from the Republic of Moldova, Ukraine and Romania, within the "Development and promotion of green tourism in the Danube sector of the Black Sea basin" project.

13-14.05.2022 – The last training seminar for tourism service providers from the Republic of Moldova, Ukraine and Romania, within the "Development and promotion of green tourism in the Danube sector of the Black Sea basin" project.

29-30.06.2022 – Training of representatives of contracting authorities on how to apply sustainability criteria in a public procurement process.

17.08.2022 – Representatives of civil society, and the implementation team of the "Strengthening integrity in public procurement" project, had an evaluation meeting, to exchange experience and share the results and impact of their projects from the last quarter.

05.09.2022 – Meeting of the members of the Coordinating Group of the Good Practices Program of the Local Public Authorities in Moldova for the selection of the most innovative good practice projects of the communities in the Republic of Moldova.

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03-07.10.2022 – Participants from Morocco, Sudan and Italy, attended a training, hosted by the Republic of Moldova, to learn about the transfer of knowledge and innovation through Technology Transfer Offices (TTO).

24-25.11.2022 – Training of representatives of economic operators regarding the application of sustainability criteria in the public procurement process.

30.11.2022-01.12.2022 – Representatives of civil society, and the implementation team of the "Strengthening integrity in public procurement" project, met online, in an evaluation session, to exchange experience and share the results and impact of their projects in the last quarter.

05.12.2022 – The best practices of local public authorities in the Republic of Moldova were designated during a meeting of the Coordinating Group of the Good Practices Program and will be awarded at the end of this year.

08.12.2022 – Online workshop on sustainable public procurement, opportunities and challenges, was organized for all those interested in the field.

Study visits / 2022

21-23.07.2022 – Tourist service providers from Romania, Ukraine and the Republic of Moldova carried out the first visit to study opportunities for the promotion of green tourism in Cahul district, within the cross-border project "Development and promotion of green tourism in the Danube sector of the Black Sea basin ".

15.08.2022 – Participants from different countries, including from the Republic of Moldova, including from IDIS "Viitorul", were in Morocco to gain experience and study best practices through a new learning tool.

20-22.10.2022 – Tourist service providers from Romania, Ukraine and the Republic of Moldova carried out the second visit to study the opportunities for promoting green tourism in Galați County, Romania, within the project "Development and promotion of green tourism in the Danube sector of the basin Black Sea".

Conferences and special events / 2023

23.01.2023 – IDIS "Viitorul" signed with the Embassy of Finland in Bucharest the grant contract regarding the implementation of the "Supporting critical thinking and resistance to disinformation in the Republic of Moldova" project.

26.04.2023 – The problems, perspectives and solutions of the local public administration reform were discussed during a national conference, organized by IDIS "Viitorul".

07.05.2023 – In the village of Slobozia Mare, Cahul district, the first cross border festival, called Festival din Luncă, was organized to promote traditions and customs specific to the southern region of the Republic of Moldova, especially specific to Cahul district. IDIS "Viitorul" participated as co-organizer.

20.05.2023 – IDIS "Viitorul" presented in Cahul, during America's Day, the "Increasing the integrity of public procurement" project, implemented in collaboration with the Partnership for Transparency – PTF (USA).

22.05.2023 – The level of implementation, by the Republic of Moldova, of the conditions for starting the process of joining the European Union, was the topic of a public discussion organized by IDIS "Viitorul".

02.06.2023 – In the district of Cahul, Republic of Moldova, a forum was organized regarding the institutionalization of the cross-border tourism cluster "Danubius", created in the Danube region of the Black Sea basin, between IDIS "Viitorul", the District Council of Cahul, Republic of Moldova, the University "Dunărea de Jos" from Galați County, Romania and the Town Hall of the Reni territorial community, Ukraine.

09.06.2023 – In the city of Galați, Romania, the conclusion of the cross-border project "Development and promotion of green tourism in the Danube sector of the Black Sea basin" took place. The project leader was IDIS "Viitorul".

12.06.2023 – A practical guide for service providers regarding the development of businesses in the branch of green

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373 / 22 221844 phone 373 / 22 245714 fax office@viitorul.org www.viitorul.org



tourism, an informative brochure on green tourism in the Cahul-Galați-Reni cross-border region, but also a map with three tourist routes located in the Danube sector of the Black Sea basin , were launched in order to promote green tourism.

01.09.2023 – Five civil society organizations from the Republic of Moldova signed contracts to benefit from grants in the amount of 115 thousand dollars for public procurement monitoring activities, carried out by central and local public authorities – level I and II, but also from certain areas of public interest.

08.09.2023 – IDIS "Viitorul" marked 30 years of activity, embedded in democratic initiatives and successful ideas.

08.09.2023 – On the occasion of 30 years of activity, IDIS "Viitorul" awarded Ruslan Cojocaru, the founder of Tucano Coffee (an international network of coffee shops) and the Oliva Verde restaurant network, the Freedom Award, 2023 edition.

26.09.2023 – IDIS "Viitorul" and the Moldovan Ministry of Finance signed a cooperation agreement that will increase collaboration on improving the transparency and efficiency of the public procurement process with the end goal of ensuring appropriate value for public money spent.

16.10.2023 – The IDIS "Viitorul" team, which implements the "Increasing the Integrity of Public Procurement in Moldova" project, together with Partnership for Transparency - PTF (USA), had meetings with the management of the Public Procurement Agency, and the National Agency for Solving Complaints, for the consolidation and coordination of cooperative efforts to promote reform of the public procurement system.

19-24.10.2023 – IDIS "Viitorul", which implements the "Increasing the Integrity of Public Procurement in Moldova" project, together with Partnership for Transparency – PTF (USA), had new meetings with representatives of public institutions in Chisinau in order to strengthen and coordinate cooperation efforts to promote the reform of the procurement system. IDIS met with the Centre for Centralised Public Procurement in Health, with the Chamber of Commerce and Industry of the Republic of Moldova, and with the Court of Accounts of the Republic of Moldova.

09.11.2023 – The IDIS "Viitorul" team had meetings with the representatives of the National Bank of Moldova and the State Road Administration, who expressed their openness and desire to participate in the National Platform for Public Procurement, in order to promote the reform public procurement system.

15.12.2023 – Presentation of the study "Information policies of TV stations in the Republic of Moldova".

19.12.2023 – IDIS "Viitorul", in collaboration with Partnership for Transparency – PTF, launched the National Platform for Public Procurement, within the "Increasing the Integrity of Public Procurement" project.

Meetings, round tables, trainings and workshops / 2023

06.04.2023 – The first meeting to establish the Cahul-Galați-Reni cross-border tourist cluster took place in Cahul, which aims to promote and develop green tourism in the Danube region of the Black Sea basin.

03.05.2023 – IDIS "Viitorul" started (offline) a training programme on critical thinking, media literacy, analysis, resisting misinformation and reflecting public interest information in an unbiased way, which provides for the conduct of 20 sessions.

04.05.2023 – In the Reni territorial community, Ukraine, the meeting was held to consolidate the functioning mechanisms of the Cahul-Reni-Galați tourist cluster, which aims to promote and develop green tourism in the Danube region of the Black Sea basin.

04.05.2023 – Sessions III and IV of the training programme on critical thinking, media literacy, analysis, resisting misinformation and reflecting public interest information in an unbiased way were conducted (online).

10.05.2023 – Sessions V and VI of the training programme on critical thinking, media literacy, analysis, resisting misinformation and reflecting public interest information in an unbiased way were organized (online).

17-18.05.2023 – Sessions VII, VIII, IX and X of the training programme on critical thinking, media literacy, analysis, resisting

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misinformation and reflecting public interest information in an unbiased way were conducted (online).

19.05.2023 – In the city of Galați, Romania, a new meeting was held to consolidate the functioning mechanisms of the Cahul-Reni-Galați tourist cluster.

25.05.2023 – Sessions XI and XII of the training programme on critical thinking, media literacy, analysis, resisting misinformation and reflecting public interest information in an unbiased way took place (offline).

03-16.05.2023 – Five training sessions were organized for young people from L.T. "Ion Vatamanu" and L.T. "Mihai Eminescu" from the municipality of Străseni, focused on the concept of participatory budgeting.

10-24.05.2023 – Five training sessions were held at L.T. "Andrei Vartic" and L.T. "Petre Ștefănucă" from the city of Ialoveni, with an emphasis on the concept of participatory budgeting.

11-12.05.2023 – Two training sessions were held for students from L.T. "Budesti" with a focus on participatory budgeting.

07.06.2023 – Sessions XIII and XIV of the training programme on critical thinking, media literacy, analysis, resisting misinformation and reflecting public interest information in an unbiased way were conducted (online).

15.06.2023 – Sessions XV and XVI of the training programme on critical thinking, media literacy, analysis, resisting misinformation and reflecting public interest information in an unbiased way were organized (online).

21.06.2023 – Sessions XVII and XVIII of the training programme on critical thinking, media literacy, analysis, resisting misinformation and reflecting public interest information in an unbiased way were held (online).

22.06.2023 – Sessions XIX and XX of the training programme on critical thinking, media literacy, analysis, resisting misinformation and reflecting public interest information in an unbiased way were held (offline).

28.06.2023 – At IDIS "Viitorul" the workshop "How to take over the best practices in sustainable public procurement from the European Union in the Republic of Moldova" was held.

29.06.2023 – The meeting to establish the Coalition of monitors in public procurement took place, at the initiative of IDIS "Viitorul", Partnership for Transparency – PTF (USA), as part of the the "Increasing the Integrity of Public Procurement in Moldova" project, which aims to support reforms in the field of public procurement in the Republic of Moldova.

12-14.07.2023 – IDIS "Viitorul" participated in the 10th edition of the European Workshop on International Studies, which took place in Amsterdam, under the auspices of the European Association of International Studies.

21.07.2023 – Public meeting with the natives of Ialoveni within the "More transparent and inclusive budgeting in Moldova: the involvement of active citizens and young people from three municipalities in the formation of the budget and the transfer of experience to other municipalities in Moldova" project.

26.07.2023 – Experts from IDIS "Viitorul" participated in the round table organized by the Ministry of Finance on the project to amend Law no. 74/2020 on procurement in the energy, water, transport and postal services sectors.

19.09.2023 – IDIS "Viitorul" participated in the Forum of African Civil Society Organizations on public procurement monitoring, where it disseminated the experience of the organization and its experts in an event organized by the Partnership for Transparency – PTF (USA), which has partnerships with various civil society organizations, including IDIS "Viitorul" from the Republic of Moldova.

22.09.2023 – IDIS "Viitorul" organized a round table with local coordinators from the Colibași villages (Cahul), Porumbești, Cociulea, Țiganca (Cantemir) and Mingir, Voinescu (Hîncești) in order to encourage and support the mobilization of the local population in order to participate in the upcoming local elections.

26.09.2023 – IDIS "Viitorul" started a series of 18 debates organized for women, but also for ethnic minorities from the Colibași villages (Cahul), Porumbești, Cociulia, Țiganca (Cantemir) and Mingir, Voinescu (Hâncești), in order to encouraging and supporting the mobilization of the local population in order to participate in the future local elections.

373 / 22 221844 phone 373 / 22 245714 fax office@viitorul.org www.viitorul.org



29.09.2023 – The Coalition for Monitoring Public Procurement met in the second working session, where several topics, themes and topical issues in the field of public procurement were addressed.

03-05.10.2023 – The Economist of the Institute for Development and Social Initiatives (IDIS) "Viitorul" Diana Enachi, participated in Paris, at the Plenary Meeting of the Anti-Corruption Network for Eastern Europe and Central Asia (ACN) of the Organization for Economic Cooperation and Development (OECD). During the event, the reports of the fifth monitoring round of the subregional peer evaluation program of the Istanbul Anti-Corruption Action Plan (IAP) for the Republic of Moldova, Armenia and Azerbaijan were presented and adopted.

06.10.2023 – IDIS "Viitorul" experts conducted four debates from the series of 18 debates, launched at the end of September, where women and other community members from the Colibași villages (Cahul), Țiganca (Cantemir), Mingir and Voinescu (Hâncești) they were informed and trained about the conduct of the electoral process.

13.10.2023 – IDIS "Viitorul" organized four more debates/trainings in the localities of Cociulia, Porumbești from the Cantemir district and the localities of Mingir and Voinescu from the Hâncești district, where they continued to promote inclusive elections and inform women about the importance of civic involvement in the electoral process.

16.10.2023 – A Discussion Platform to combat disinformation was launched at the IDIS "Viitorul" initiative.

30.10.2023 – The experience of the National Bank of Moldova in the implementation of technical requirements and evaluation criteria for green procurement was shared during a press club organized by IDIS "Viitorul".

31.10.2023 – IDIS "Viitorul" finished the series of debates/trainings on encouraging women and ethnic minorities to participate in the local elections of November 2023.

12.12.2023 – The experience of Cahul City Hall and Balti City Hall in the field of sustainable public procurement was shared in a press club organized by IDIS "Viitorul".

13.12.2023 – The experience of the Coalition for open, fair, and accountable public spending in the EU (Open Spending EU Coalition) regarding the systemic approach to transparency in public spending was disseminated during the third meeting of the Coalition for Monitoring Public Procurement, launched at the initiative of IDIS "The future".

21.12.2023 – IDIS "Viitorul" organized a mentoring session with the sub grantees of the Increasing the Integrity of Public Procurement project, in the presence of Hady Fink, Project Director of the Partnership for Transparency - PTF from the USA, who was visiting the Republic of Moldova.

Study visits / 2023

25-27.05.2023 – In Cahul district, Republic of Moldova, the third study visit took place within the cross-border project "Development and promotion of green tourism in the Danube sector of the Black Sea basin".

Conferences and special events / 2024

02.02.2024 – On January 22, 2024, IDIS "Viitorul" and the Court of Accounts signed a cooperation agreement where they agreed to collaborate efforts to improve the transparency and efficiency of the public procurement process in order to maximize the value of public money.

07.02.2024 – On Tuesday, 6 February 2024, at the initiative of IDIS "Viitorul", a Guide regarding the identification, classification, and countering of false information, in the public and media space of the Republic of Moldova, was launched with the intention to facilitate the quick and easy identification of fake news, by applying the verification tool called "red flags".

06.03.2024 – A socio-political survey, realized in February 2024, by CBS Research, commissioned by IDIS "Viitorul", with the financial support of the Black Sea University Foundation, Romanian, was presented on Wednesday, March 6, in Bucharest.

18. 03.2024 – On March 14, IDIS "Viitorul" organized the final conference of the project "Encouraging the participation of women and ethnic minorities in the south of the Republic of Moldova in the local elections of 2023". Local coordinators and active women from Porumbeşti, Cociulia and Țiganca localities from Cantemir district, Mingir and Voinescu localities from

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Hîncești district and Colibași village from Cahul district participated in the conference, with speeches and presentations. They talked about their experience of involvement at the local level, brought good practices about the involvement of women in the decision-making process and presented examples of beautiful initiatives proposed and carried out by women.

16.05.2024 – The members of the National Platform for Public Procurement met in the second working session. During the meeting, the subject of appeals formulated in procurement procedures that are unfounded or withdrawn by the appellants was addressed.

10.06.2024 – On June 7, 2024, in Chisinau, the Intermediate Conference on "Eastern Europe and the EU's democratic support during wartime" was held, an event organized by the Norwegian University of Science and Technology in partnership with Institute for Development and Social Initiatives (IDIS) "Viitorul", within the REDEMOS project - part of the Horizon programme - implemented by a number of eleven organizations from ten European countries.

26.09.2024 – The members of the National Platform for Public Procurement met in the third working session, dedicated to the topic of low-value public procurement (AVM) one year after the adoption of the new regulation by HG no. 870/2022.

30.09.2024 – On September 27, 2024, the closing conference of the project "More transparent and inclusive budgeting in Moldova: the involvement of active citizens and young people from three municipalities in the formation of the budget and the transfer of experience to other municipalities in Moldova" took place. 30 representatives of local public administrations participated in the event, sharing their experience in the implementation of participatory budgeting. IDIS "Viitorul" presented the top of the most transparent localities in the country, and as a result awarded 5 most transparent districts and 5 most transparent cities in 2022.

24.10.2024 – IDIS "Viitorul", on behalf of the consortium representing the research project "REDEMOS: Reconfiguring EU Democracy Support – Towards a sustained demos in the EU's Eastern Neighbourhood", received diploma from Ministry of Education and Research for the outstanding results obtained within the program. The REDEMOS project is funded by the European Union through the "Horizon Europe" research and innovation program.

13.11.2024 – The members of the Public Procurement Monitoring Coalition met for the sixth time on Wednesday, November 13, 2024. The five second-round sub-grantee monitors of the project "Increasing the Integrity of Public Procurement" presented the results and impact of their monitoring projects conducted during September 2023 and September 2024. Andrew Freeman, Economic Officer at the U.S. Embassy in in the Republic of Moldova and Hady Fink, Project Director from Partnership for Transparency - PTF attended.

17.12.2024 – On December 13, 2024, IDIS "Viitorul" organized the dissemination and closing conference of the project "Strengthening the capacities and skills of women in the political process in Moldova". During the conference, Liubomir Chiriac, project manager, executive director of IDIS "Viitorul", Barbora Žáčková, cooperation and development counselor, Embassy of the Czech Republic in Moldova, and Kristyna Fantova, project manager, Agora Central Europe, Czech Republic, delivered a welcoming speech.

Meetings, round tables, trainings and workshops / 2024

08.02.2024 – The Platform for discussions focused on combating disinformation in a national, regional, and international context, represented by journalists, students, teachers, and non-governmental organizations active in the field of disinformation, had its second working meeting.

13.02.2024 – On February 2 and 9, 2024, IDIS "Viitorul" organized 6 round tables in the localities of Cociulia, Porumbeşti, Țiganca in Cantemir district, Colibași village in Cahul district and Mingir and Voinescu villages in Hâncești district where it was proposed identifying the needs to strengthen the capacities of local elected officials, community leaders and other relevant participants.

21.02.2024 – On February 16, 2024, IDIS "Viitorul" organized 4 more trainings in the localities of Cociulia, Porumbești in the Cantemir district, and the villages of Mingir and Voinescu in the Hâncești district, during which the participants' capacities in the field of finance were strengthened public, participative budgeting, the public administration law, the functions of local elected officials, the collaboration of local public authorities with the business environment, NGOs and community leaders, but also how to obtain sources for investments.

07.03.2024 – During February, IDIS "Viitorul" organized 6 round tables and 12 trainings with local elected officials, community leaders, women and other relevant participants from 6 localities in the south and center of the Republic of Moldova. The trainings were carried out with the aim of strengthening the capacities of local elected officials, community leaders, etc., in various fields such as: the functions of local elected officials, local public finances, the importance of women's

373 / 22 221844 phone 373 / 22 245714 fax office@viitorul.org www.viitorul.org



involvement in the decision-making process, participatory budgeting.

29.03.2024 – The fourth working meeting of the members of the Public Procurement Monitoring Coalition took place. During the event, the sub-grantees of the project Increasing the Integrity of Public Procurement, reported on the state of their monitoring activities.

26.04.2024 – IDIS "Viitorul" held the workshop entitled: "Modalities of presenting and promoting your own ideas. PR and political marketing. Developing leadership skills". About 25 lady mayors, councilors at the local and district level, from all regions of the country, participated in the respective event.

30.04.2024 – On April 26, 2024, the workshop "Modalities of presenting and promoting your own ideas" was held. PR and political marketing. Developing leadership skills". About 25 mayor ladies, councilors at local and district level, from all regions of the country, participated in that event.

24.05.2024 – A workshop was held entitled: "Gender violence - at home, at work, in public space. How to protect yourself? What are the solutions?". About 25 mayor ladies, councilors at local and district level, from all regions of the country, participated in that event.

05.06.2024 – The Platform for discussions focused on combating disinformation in a national, regional, and international context, represented by journalists, students, teachers, and non-governmental organizations active in the field of disinformation, met on Tuesday, June 4, 2024, in its third working session.

17.06.2024 – On June 12, 2024, at IDIS "Viitorul", a seminar was held entitled: "What is participatory budgeting?" The methodology of implementing participatory budgeting". About 25 representatives from APL, regional NGOs, from all regions of the country participated in the respective event.

27.06.2024 – The concept and content of a web platform, dedicated to public procurement in the Republic of Moldova, was presented on Wednesday, June 26, 2024, during the fifth working session of the members of the Public Procurement Monitoring Coalition. The web page is created within the "Increasing the Integrity of Public Procurement" project, implemented by the Institute for evelopment and Social Initiatives (IDIS) "Viitorul", in collaboration with the Partnership for Transparency in the USA.

02.07.2024 – On June 29-30, 2024, at IDIS "Viitorul", the 3rd workshop entitled: "The experience of women's involvement in politics in the Czech Republic. Solidarity, initiatives and results from the perspective of female leadership". About 25 mayors and councilors at the local and district level, from all regions of the country, participated in that event.

19.07.2024 – The local councilors, but also the mayors, in their first mandate, participate in July, August and September, 2024, in the training course "Strengthening the capacities for 250 local councilors in their first mandate and 20 newly elected mayors". organized by the Institute for Development and Social Initiatives (IDIS) "Viitorul", for the My Community Program, financed by the United States Agency for International Development USAID and implemented by IREX in the Republic of Moldova.

29.07.2024 – On July 26, 2024, at IDIS "Viitorul", the 4th workshop entitled: "Communication and negotiation strategies. Opinion Formulation Techniques, Online and Face-to-Face Discussions'. About 25 mayors and councilors at the local and district level, from all regions of the country, participated in that event.

20.09.2024 – IDIS "Viitorul", between July and September 2024, implemented the project "Consolidation of capacities for 250 local councilors and 20 newly elected mayors from the partner localities of the My Community Program", for the My Community Program, financed by to USAID Moldova, implemented by IREX in Moldova. A total of 11 sessions were held, each session lasting two days, of which one session was held online.

12.10.2024 – On October 11, 2024, at IDIS "Viitorul", the 5th workshop entitled: "Public administration reform strategy for the years 2023-2030" was held. The role of women politicians in carrying out reforms in public administration". In the event, around 45 mayor ladies and councilors from the local and district level, from all regions of the country, participated.

18.10.2024 – The Platform for Discussions Focused on Combating Disinformation in a national, regional, and international context, represented by journalists, students, and non-governmental organizations, met for the fourth working session.

10.12.2024 – The particularities of public procurement of works were addressed at the first training of the Public Procurement Monitoring Coalition, which took place on Friday, December 6, 2024. This training was organized within the framework of the project "Increasing the Integrity of Public Procurement", implemented by the IDIS "Viitorul", in collaboration with the American organization Partnership for Transparency.

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Study visits / 2024

20.04.2024 – A group of university students and professors from Portugal (6 people) and Romania (8 people) visited the Republic of Moldova between April 16-20 to participate in a workshop entitled "Creativity and Culture". The activity was part of the Changemakers: Emerging Experience for Youth project within the Erasmus + program, action KA154-YOU - Youth participation activities, implemented by IDIS "Viitorul" in partnership with the Polytechnic University of Santarem, Portugal, and the Association "Center for Development Structural Instruments" from Romania.

26.04.2024 – 01.05.2024 – A total of 23 inspiring young individuals from the South Caucasus and Moldova (IDIS "Viitorul"), including from the conflict affected regions, convened in the third edition of the Change Makers Forum organised by the #EU-funded Project EU4Dialogue. The Forum took place in Finland, from 26 April to 1 May 2024, and focused on contributing to desirable changes in the participants' communities, and on designing and executing engaging and targeted communication to enhance the impact of Change Makers' community actions. Key focus was also to provide a safe space for dialogue and sharing of experiences.

10-14.11.2024 – Between November 10-14, 2024, the study visit to the Czech Republic took place, organized by IDIS "Viitorul" in partnership with Agora Central Europe. This visit brought together a delegation of 8 people, made up of female politicians, representatives of the Local Public Administration from different localities and regions of the Republic of Moldova and a representative of IDIS "Viitorul".

Annual Turnover		Year 2022			
	Information from Balance Sheet (MDL)				
	Code	Balance at the beginning of the management period	Balance at the end of the management period		
ACTIVE					
Fixed assets	010	88409	111180		
Tangible assets	040				
Total fixed Assets	070	88409	111180		
Current assets					
Objects of small value and short duration	090				
Trade and accrued receivables	110	29866			
Budget receivables	120				
Employee receivables	130	69	69		
Other current receivables	140	2111616	1875072		
Cash	150	4977	4977		
Total current assets	180	2146528	1880188		
Total Assets	190	2234937	1991298		
PASIVE					
Long-term special purpose financing and receipts	300	2104748	1991066		
Trade payables and advances received	330	129957			
Liabilities related to employee	340	232	232		
Total Liability	400	2234937	1991298		

Financial Standing

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Income and Expenditures			
Total Income	010	10013210	8666393
Total Expenditures	020	10013210	8666393

Annual Turnover		Year 2023			
	Information from Balance Sheet (MDL)				
	Code	Balance at the beginning of the management period	Balance at the end of the management period		
ACTIVE					
Fixed assets	010	111180	69306		
Tangible assets	040				
<u>Total fixed Assets</u>	070	111180	69306		
Current assets					
Objects of small value and short duration	090				
Trade and accrued receivables	110				
Budget receivables	120				
Employee receivables	130	69	69		
Other current receivables	140	1875072	2301967		
Cash	150	4977	4977		
<u>Total current assets</u>	180	1880188	2307013		
Total Assets	190	1991298	2376319		
PASIVE					
Long-term special purpose financing and receipts	300	1991066	2376087		
Trade payables and advances received	330				
Liabilities related to employee	340	232	232		
Total Liability	400	1991298	2376319		
Income and Expenditures					
Total Income	010	8666393	9680505		
Total Expenditures	020	8666393	9680505		

Annual Turnover		Year 2024		
	1	Information from Balance Sheet (MDL)		
	Code	Balance at the beginning of the management period	Balance at the end of the management period	
ACTIVE				

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Fixed assets	010	69306	29736
Tangible assets	040		
Total fixed Assets	070	69306	29736
Current assets			
Objects of small value and short duration	090		
Trade and accrued receivables	110		
Budget receivables	120		
Employee receivables	130	69	69
Other current receivables	140	2301967	4702109
Cash	150	4977	4977
Total current assets	180	2307013	4707155
Total Assets	190	2376319	4736891
PASIVE			
Long-term special purpose financing and receipts	300	2376087	4736659
Trade payables and advances received	330		
Liabilities related to employee	340	232	232
Total Liability	400	2376319	4736891
Income and Expenditures			
Total Income	010	9680505	9582578
Total Expenditures	020	9680505	9582578